

PERSONAL DATA

NAME	Daniel Despa
COMPANY	Despa Consulting
POSITION	Senior Consultant for Supply Chain Management
ADDRESS	Reisigstraße 11, 91074 Herzogenaurach
MOBILE	+49 (160) 950 88 465
E-MAIL	daniel.despa@despa-consulting.com
NATIONALITY	Romanian
DATE OF BIRTH	23 May 1984



ABOUT ME

With a pronounced career as a consultant and project manager, my experience has been finely honed in supply chain management, wherein I specialize in articulating, enhancing, and documenting business processes to guarantee the successful implementation of multifaceted systems and procedures. My track record reveals a dedication to not only introducing standardized processes and software systems but also crafting bespoke solutions that cater to the singular needs of my clients. Furthermore, I extend my expertise in meticulously planning and delivering business process management training and workshops centered around various facets of supply chain management, ensuring my clients are armed with the requisite skills and knowledge to reach their objectives. My foundation in process and project management, augmented with leadership and change management skills, allows me to guide clients in refining their organizational structures and bolstering process efficiency. By identifying opportunities for resource conservation and providing nuanced information to stakeholders, I facilitate my clients in realizing their desired outcomes and propelling their businesses towards success.

Moreover, my professional voyage has been enriched by extensive international experience across three continents and in diverse countries such as Romania, Germany, Mexico, the USA, Korea, Holland, Hungary, Switzerland, Italy, and Slovakia. This wide-ranging geographical and cultural exposure has amplified my professional viewpoint, enabling me to assimilate a comprehensive understanding of varied market dynamics and organizational cultures, thereby honing my capability in tailoring and deploying strategies within varied business milieus.

AVAILABILITY AND CONDITIONS

AVAILABLE FROM	HOURLY RATE
REMOTE → December 2023	❖ For Germany / Austria → all-in net 120 € / hour → REMOTE
ON SITE → December 2023	❖ For Germany / Austria → all-in net 135 € / hour → ON SITE
REMOTE → December 2023	❖ For Switzerland → all -in net 120 € / hour → REMOTE
ON SITE → December 2023	❖ For Switzerland → all -in net 160 € / hour → ON SITE

SCHOOL EDUCATION AND PROFESSIONAL EDUCATION

PERIOD SEPTEMBER 1990 - JULY 1999
MAIN STUDIES/ INSTITUTION Elementary and secondary school, Brasov

PERIOD SEPTEMBER 1999 - JULY 2003
MAJOR STUDIES / INSTITUTION Mircea Cristea Technical High School, Brasov
FOCUS on Electronics / telecommunications
QUALIFICATION OBTAINED Graduated (from) High school in 2003
CERTIFICATE RECOGNITION High Diploma recognized in Germany

PERIOD OCTOBER 2003 - JULY 2009
MAIN STUDIES Graduate engineer in the field of Transport Engineering
INSTITUTION University of Transilvania , Brasov - Faculty of Mechanical Engineering
QUALIFICATION OBTAINED Graduate engineer

KNOWLEDGE AND [CORE] SKILLS

ADVISORY FOCUS	EXPERIENCE
Identify, design, model, document, control, verify, optimize, and standardize business processes.	13 years ++
Professional project management through planning, control, monitoring (documentation) and reporting of individual projects.	13 years +
Training for supply chain management topics: <ul style="list-style-type: none"> ✓ <i>Management of production orders (SAP – SAP PP)</i> ✓ <i>Lecturer Dispa Academy</i> ✓ <i>Control model between business divisions</i> 	12 years ++
Workshops on various topics in the field of "Supply chain management".	13 years +++
Specialist / Subject Matter Expert for SAP rollouts R3 and S4 HANA - SAP PP.	19 years ++

ORGANIZATIONAL SKILLS AND COMPETENCES	KNOWLEDGE
Experience in leading employees and teams (experience with 5-45 direct/indirect employee teams).	Very good
Experience in managing projects.	Very good
Skills in organizing and structuring complex projects.	Very good
Analytical skills Thinking to quickly identify and solve challenges.	Very good
Ability to communicate and resolve conflicts .	Advanced

METHODOLOGICAL SKILLS AND COMPETENCES	KNOWLEDGE
Knowledge in the field of change management as well as organizing and conducting training courses.	Very good
Knowledge of business process modeling (BPMN 2.0) .	Advanced

SOCIAL SKILLS AND COMPETENCES	KNOWLEDGE
Ability to adapt to a multicultural environment <i>(acquired through my background and many years of experience in international projects - Korea, China, Mexico, USA, Hungary, Slovakia, Italy, France).</i>	Very good
Empathy towards fellow human beings:	Very good
Ability to take criticism, reliability , willingness to learn, ability to work in a team , resilience , creativity, flexibility, and goal oriented .	Very good

MODELING TOOLS BPMN 2.0	EXPERIENCE
AENEIS	3 years +++
Microsoft Vision	2 years +++
MID INOVATOR	3 years ++
BIZAGI BPMN Suite	3 years ++
SIGNAVIO PROCESS EDITOR	3 years ++
ARIS CONNECT	2 years +++
CAMUNDA MODELER	1 year +++

ENTERPRISE SOFTWARE KNOWLEDGE	EXPERIENCE
CRM systems	9 years+
ERP systems	19 years +
DMS systems	8 years ++
Development of individual software systems and process solutions	7 years ++

CHAIN TOOLS KNOWLEDGE	EXPERIENCE
JIRA	4 years ++
Confluence	4 years ++
Share point	10 years +++

ADDITIONAL KNOWLEDGE AND SKILLS	KNOWLEDGE
Microsoft Office (Word, Excel, PowerPoint, Outlook, Publisher)	Very good
Methods (Scrum, problem solving methods, Lean)	advanced

LANGUAGE SKILLS	EXPERIENCE
German	Fluently
English	Fluently
Romanian	Mother Language
Spanish	Fluently
Italian	Basic knowledge
French	Basic knowledge

EXCERPT OF SUITABLE REFERENCES

CLIENT: Mehler Vario System GmbH

INDUSTRY: Security and Defense Industry (custom protection solutions, ballistic protection systems, modular carrying systems)

PROJECT: HANA S/4 Private Cloud Implementation

ROLE: Consultant

TOOL-CHAIN: S/4 HANA PP, SAP Fiori, SAP CALM

TIMEFRAME: December 2024 – Today

TASKS:

As part of the HANA S/4 Private Cloud project, I was responsible as a consultant for supporting the client in the optimal use of cloud-based SAP PP processes. The tasks included planning and preparing the testing phases up to the GoLive. The focus was on developing efficient process solutions in the SAP PP context, as well as supporting integration tests, key user training, and UAT activities.

PROJECT GOALS:

- ✓ Ensure flawless implementation
- ✓ Ensure efficient cloud-based SAP PP deployment
- ✓ Holistic planning of test phases
- ✓ Provide consulting on best practices in the S/4HANA Private Cloud environment
- ✓ Ensure a seamless GoLive and Hypercare phase
- ✓ Coordination with stakeholders and SAP partners

SUCCESSSES:

- ✓ Coordination with stakeholders and SAP partners
 - ✓ Process-oriented consulting and optimization for manufacturing processes
 - ✓ Clear and targeted communication with business departments
 - ✓ Ensuring a stable system implementation in the cloud context
 - ✓ Long-term project engagement through ongoing support
-

CLIENT: CSL Behring (Swiss Operations)

INDUSTRY: Biotechnology / Pharmaceuticals

PROJECT: SAP MII Interface Support & Fiori Enablement

ROLE: Consultant

TOOL-CHAIN: SAP MII, S/4HANA (GxP Processes), SAP Fiori

TIMEFRAME: May 2025 – October 2025

TASKS:

In this role, I supported CSL Behring's Swiss operations by assisting key users and end users in resolving complex SAP MII interface-related cases. I also collaborated closely with the IT department to identify and introduce faster, more efficient transactions and relevant Fiori applications to streamline daily operations and improve productivity across the shop floor and administrative processes.

PROJECT GOALS:

- ✓ Ensure high-level user support for SAP MII interface issues
- ✓ Optimize daily processes through faster and more targeted SAP transactions/ Fiori Applications
- ✓ Introduce and train users on appropriate Fiori applications
- ✓ Enhance productivity through digital process improvements
- ✓ Support key user enablement and knowledge transfer

SUCCESSSES:

- ✓ Resolved highly complex SAP MII interface cases for key users and operations
 - ✓ Improved transaction handling through tailored Fiori app recommendations
 - ✓ Strengthened collaboration between business users and IT
 - ✓ Contributed to increased system usability and operational efficiency
 - ✓ Delivered hands-on guidance to end users for sustainable process improvements
-

CLIENT: Accenture & ARYZTA

INDUSTRY: Consulting & Food Industry (industrial-scale bakeries, frozen baked goods, global production and distribution)

PROJECT: S/4HANA Implementation – Manufacturing & Quality – SAP HANA S/4 Public Cloud Implementation

ROLE: Stream Lead – Manufacturing & Quality

TOOL-CHAIN: S/4 HANA PP, PP-PI, QM, Fiori, SAP Best Practices, CALM

TIMEFRAME: December 2024 – June 2025

TASKS:

Throughout the project, I led the stream for Manufacturing and Quality from the Explore phase through to GoLive. The role included responsibility for the implementation and integration of SAP modules PP, PP-PI, and QM across the entire production and quality process. Working closely with business stakeholders, requirements were specified, solutions were developed, and testing was carried out.

PROJECT GOALS:

- ✓ Ensure a flawless implementation
- ✓ End-to-end process mapping in SAP for manufacturing and quality
- ✓ Guarantee consistency between production and quality control
- ✓ Smooth transition from legacy systems to S/4HANA
- ✓ Establish sustainable SAP processes in the manufacturing environment
- ✓ Anchor best practices and continuous improvement

SUCSESSES:

- ✓ Successfully managed the “Manufacturing & Quality” stream across project phases
 - ✓ Efficient integration of PP-PI and QM processes
 - ✓ Reliable coordination with international project stakeholders
 - ✓ High business user acceptance through continuous engagement
 - ✓ Seamless collaboration with Accenture as the implementation partner
-

CUSTOMER: Carl Zeiss GmbH & Deloitte Consulting

INDUSTRY: Optics, Optoelectronics, Consulting and related fields (including vision care, medical technology, semiconductor manufacturing technology, industrial metrology, microscopy, photography, cinematography, hunting, nature observation, simulation solutions, planetariums, spectroscopy, OEM solutions, digital solutions)

PROJECT: HANA S4 Implementation

ROLE: Consultant

TOOL CHAIN: S/4 HANA PP (GxP Processes), Fiori, SolMan, Signavio, Incident Management Software, JIRA, Project Management

TIME PERIOD: April 2023 – December 2024

TASKS:

During the HANA S4 implementation, my central role as a consultant was focused on the meticulous development of critical specifications. I carefully navigated through technical and business requirements, steering the project through its complex phases. A critical aspect of my involvement was orchestrating and supporting both the Integration Testing Cycle (ITC) and User Acceptance Testing (UAT), where I implemented robust testing methodologies and systematically documented and addressed findings, contributing significantly to the preparation of a refined Pre-GoLive phase.

PROJECT GOALS:

- ✓ Ensuring a flawless implementation
- ✓ Enabling effective train-the-trainer sessions
- ✓ Conducting thorough unit and functional tests
- ✓ Facilitating a harmonious alignment between development and business objectives
- ✓ Providing transparent progress reporting
- ✓ Upholding the quality of the documentation across all stages
- ✓ Ensure a seamless GoLive and Hypercare phase

SUCCESSSES:

- ✓ Maintained transparent and effective communication throughout all project phases, ensuring a clear understanding and alignment among all stakeholders.
- ✓ Successfully drafted and finalized specifications for developments, ensuring all technical requirements were met and clearly documented.
- ✓ Offered pivotal support during Integration Testing Cycle (ITC) and User Acceptance Testing (UAT), assuring testing was thorough and any issues were promptly addressed.
- ✓ Executed end-user support during Go-Live, equipping users with the requisite knowledge and skills to navigate the new system efficiently.
- ✓ Conducted comprehensive unit and functional tests, ensuring system stability and performance.
- ✓ Aligned development closely with business requirements, ensuring functionalities supported core business operations and objectives.
- ✓ Consistently reported progress, providing stakeholders with clear insights into the project's status and any upcoming milestones.
- ✓ Upheld the highest quality of documentation throughout.

CUSTOMER: Novartis/ Fareva and SDA People

INDUSTRY: Pharmaceutical

PROJECT: HANA S4 Implementation

ROLE: Consultant

TOOL CHAIN: S4 HANA PP PI

TIME PERIOD: November 2022 – July 2023

TASKS:

Embarking on a comprehensive journey through the HANA S4 implementation, my role as a consultant was woven through the meticulous crafting of pivotal development specifications. Carefully navigating through technical and business requirements, I guided the project through its intricate phases, with a keen eye on harmonizing technological capabilities with crucial business needs. While orchestrating and backing both Integration Testing Cycle (ITC) and User Acceptance Testing (UAT) was pivotal, it was ensured that a robust testing methodology was implemented, systematically documenting and addressing findings, paving the way towards a refined pre-GoLive stage.

PROJECT GOALS:

- ✓ Ensuring a flawless implementation
- ✓ Enabling effective end-user training
- ✓ Conducting thorough unit and functional tests
- ✓ Facilitating a harmonious alignment between development and business objectives
- ✓ Providing transparent progress reporting
- ✓ Upholding the quality of the documentation across all stages

SUCCESSSES:

- ✓ Maintained transparent and effective communication throughout all project phases, ensuring a clear understanding and alignment among all stakeholders.
- ✓ Successfully drafted and finalized specifications for developments, ensuring all technical requirements were met and clearly documented.
- ✓ Offered pivotal support during Integration Testing Cycle (ITC) and User Acceptance Testing (UAT), assuring testing was thorough and any issues were promptly addressed.
- ✓ Executed end-user training, equipping users with the requisite knowledge and skills to navigate the new system efficiently.
- ✓ Conducted comprehensive unit and functional tests, ensuring system stability and performance.
- ✓ Aligned development closely with business requirements, ensuring functionalities supported core business operations and objectives.
- ✓ Consistently reported progress, providing stakeholders with clear insights into the project's status and any upcoming milestones.
- ✓ Upheld the highest quality of documentation throughout, ensuring that all data, findings, and procedural changes were accurately recorded.
- ✓ Defects Management

CUSTOMER: Knorr-Bremse, BearingPoint
INDUSTRY: Transportation and railway traffic
PROJECT: SAP HANA S/4 Pre-Study before Implementation
ROLE: SAP S/4 Stream Lead/ Solutions Expert MRP
TOOL CHAIN: SAP S/4 -SAP PP
TIME PERIOD: December 2022 – July 2023

TASKS:

The main part of the project consisted of a pre-study for analysis, conception, and documentation of business processes (level 1 to level 4) for determining essential requirements for the implementation of SAP S/4–SAP PP (SCM). Important tasks were the process analysis for the development of solution proposals for the SAP S/4–SAP PP (SCM) implementation.

PROJECT GOALS:

- ✓ Analysis of the As-Is Process Landscape
- ✓ Improvement potential documentation
- ✓ Business Process Landscape Alignments
- ✓ Analysis of the As-Is/ To-Be Process Landscape
- ✓ Business Process Management Mapping
- ✓ Value Levers Identification

SUCCESSSES:

- ✓ Workshop and Documentation organized to identify/ develop As-Is/ To-Be Process Landscape
 - ✓ As-Is Landscape identification and improvement potentials identified
 - ✓ Detailed BPM Documentation
 - ✓ Value Levers for future benefits of Implementation identified
 - ✓ Keeping the project on green until the end for the Manufacture to Supply Stream
-

CUSTOMER: Fareva, SOA People
INDUSTRY: Pharmaceutical
PROJECT: SAP HANA S/4 implementation
ROLE: SAP S/4 PP PI Consultant
TOOL CHAIN: SAP S/4 -SAP PP PI
TIME PERIOD: November 2022 – July 2023

TASKS:

The main part of the project consisted of analysis, conception, and documentation of business processes for determining essential requirements for the implementation of SAP S/4–SAP PP PI. Important tasks were the process analysis for the development of solution proposals as well as the creation of functional and technical specifications for the SAP S/4–SAP PP PI implementation.

PROJECT GOALS:

- ✓ Creation of functional and technical specifications based on the Gap Analysis
- ✓ Development of the functional and technical specifications
- ✓ Ensuring the communication between business and development
- ✓ Support during Integration Test
- ✓ Support during User Acceptance Test
- ✓ Support until Go Live

SUCCESSSES:

- ✓ Creation of functional and technical specifications for Enhancements, Reports, and Interfaces
- ✓ Development of the technical needs with different development teams
- ✓ Training of the Key Users and End Users regarding the new developed Transactions/ Reports/ Programs
- ✓ Support at the customers working facilities (when needed) for Integration Testing and User Acceptance Testing
- ✓ Ensuring the quality of the written documentation

CUSTOMER: Eraneos (powered by Quint) – AWK Group/ Bristol Myers Squibb Global Biopharmaceutical Company
INDUSTRY: Pharmaceutical
PROJECT: SAP HANA S/4 implementation
ROLE: SAP S/4 Solutions Expert MRP/Manufacturing Specialist
TOOL CHAIN: SAP S/4 -SAP PP PI, MM, EWM, MES, IBP
TIME PERIOD: October 2022 – January 2023

TASKS:

The main part of the project consisted of analysis, conception, and documentation of business processes for determining essential requirements for the implementation of SAP S/4—SAP PP PI, MM, EWM, (SCM). Important tasks were the process analysis for the development of solution proposals as well as the creation of training material for the SAP S/4—SAP PP PI, MM, EWM, (SCM) implementation.

PROJECT GOALS:

- ✓ Development of knowledge management for the end users, process analysis
- ✓ Business Processes and Gap Analysis – SAP S/4 template setup
- ✓ Find possible optimizations and advise on Implementation
- ✓ Training preparation for end users and key users
- ✓ Carry out training for the end users and key users, and define optimizations
- ✓ UAT (User Acceptance Test) preparation

SUCSESSES:

- ✓ Business process analysis, optimization, define responsibilities for business process analysis
 - ✓ Prepare end users and key users for the S0P (Start of Production)
 - ✓ Test and improve work practices
 - ✓ Research E2E process for automation (together with the other work stream experts), and add optimizations
 - ✓ Carry out training in the direction of SAP S/4 PP PI, MM, EWM
-

CUSTOMER: Schaeffler Technologies AG
INDUSTRY: Automotive/ Industry
PROJECT: Development of steering model between business divisions
ROLE: Project Manager SCM Corporate
TOOL CHAIN: SAP R3 - SAP PP, SD, Add One
TIME PERIOD: October 2020 – October 2022

TASKS:

The essential part of the project consisted of the analysis, conception, and documentation of business processes to determine essential requirements for the development of internal solutions. Important tasks were the process, weak point, and potential analysis for the development of requirements and for the optimization and introduction of new business processes, based on the process flows prepared and defined with the departments, including checking the information provided for plausibility.

PROJECT GOALS:

- ✓ Development of knowledge management, moderation of workshops, process analysis and modelling.
- ✓ Moderation of workshops with specialists and executives to analyze business and IT processes
- ✓ Structure of the SCM Agreement (SCM Agreement) between business divisions, according to defined rules and processes
- ✓ Responsibility for the implementation of the project plan, resource planning, rollout plan - higher management up to the end user

SUCSESSES:

- ✓ Business process analysis, optimization, and implementation
 - ✓ Analysis of requirements for the creation of specifications and requirements for new rules and processes
 - ✓ Concept for implementation in different plants/continents (regions) defined
 - ✓ SCM agreement coordinated and implemented between the business divisions
 - ✓ Add One software extension implemented
 - ✓ Optimization of existing and introduction of new process and software solutions
 - ✓ KPI's improvement (inventory, delivery reliability, backlog)
-

CUSTOMER: Schaeffler Technologies AG
INDUSTRY: Automotive/ Industry
PROJECT: Implementation of Material Master Data Self-Healing Process (SCM Industry Business Division)
ROLE: Project Leader
TOOL CHAIN: SAP R3 – SAP PP, SAP S4 – SAP PP, MM DATA 360, Jira, Confluence

PERIOD: December 2020 – September 2022

TASKS:

The essential part of the project consisted of the analysis, conception, and documentation of business processes of individual business divisions to optimize internal process flows in the direction of master data SCM. Important tasks were the weak point and potential analysis for the development of proposed solutions in the form of process documentation, based on the process flows prepared and modeled with the departments, including checking the information provided for plausibility.

PROJECT GOALS:

- ✓ Development of knowledge management through process analysis and documentation
- ✓ Moderation of workshops with specialists and executives to optimize business and IT processes
- ✓ Development of a central source for material master data / rules for the entire business division (Software Data 360)
- ✓ KPIs and process corrections defined (" Self-Healing")

ACHIEVEMENTS :

- ✓ Analysis, design, and documentation of business processes for the business divisions involved
 - ✓ Management and implementation of workshops for the definition and documentation of process solutions
 - ✓ Optimization and implementation of new / relevant business processes
 - ✓ Calculation of saving/improvement towards KPI's fixed
-

CUSTOMER: Schaeffler Technologies AG
INDUSTRY: Automotive/ Industry
PROJECT: SAP S4 HANA - SAP PP implementation (SCM - for medium and long-term planning and S&OP process)
ROLE: SME (Subject Matter Expert) / Specialist
TOOL CHAIN: SAP S4 HANA (IBP) – SAP PP, SAP R3 – SAP PP, Confluence, Jira
DURATION: September 2020 – September 2022

TASKS:

The main part of the project consisted of the analysis, conception, and documentation of business processes to determine essential requirements regarding the implementation of SAP S4 HANA (SCM, IBP) - SAP PP. Important tasks were the process analysis for the development of solution proposals in the form of requirements, specifications, and the creation of training material for the SAP S4 HANA (SCM, IBP) - SAP PP implementation.

PROJECT GOALS:

- ✓ Preparation of the SAP S4 HANA - SAP PP rollout plan using the developed deployment strategy
- ✓ Development of knowledge management by moderating workshops on process analysis and documentation
- ✓ Conducting workshops with specialists and executives to analyze business and IT processes

ACHIEVEMENTS:

- ✓ Preparation of documents for IT training
 - ✓ Definition of authorization strategy and SAP – SAP PP structure
 - ✓ Preparation of the deployment strategy
 - ✓ Planning of sprints, including definition of responsibilities
-

CUSTOMER: Schaeffler Technologies AG

INDUSTRY: Automotive/ Industry

PROJECT: Implementation of continuous planning (production concept) - **in Plant Irapuato Mexico**

ROLE: Project manager SCM

TOOL CHAIN: SAP R3 – SAP PP, MM, SAP APO – SAP PP, Business Analyzer,

DURATION: January 2018 – November 2020

TASKS:

The essential part of the project consisted in the implementation of a continuous planning in different production lines, segments, plants, and regions. Important tasks were the moderation of workshops with specialists and executives for the analysis of business and IT processes, as well as resource planning and process optimization.

PROJECT GOALS:

- ✓ Organize the entire SCM setup at the Irapuato plant
- ✓ Development of an "SCM Culture" in the Irapuato plant
- ✓ Achieve optimization of essential KPIs (backlog, delivery reliability, inventories)
- ✓ Implementation of system-side KPI's (SAP R3 - SAP PP, SAP APO - SAP PP)
- ✓ Creation of rollout and resource plan, including implementation
- ✓ Planning and implementation of necessary kick-offs and workshops
- ✓ Account for project progress and report to higher management level
- ✓ Development of benchmark and lesson-learned

ACHIEVEMENTS:

- ✓ Process, weak points, and potential analysis for the development of proposed solutions
 - ✓ Optimization and implementation of internal business processes
 - ✓ Development of knowledge management by moderating workshops on process analysis and documentation
 - ✓ Optimization of essential KPI's (inventory, delivery reliability, backlog)
 - ✓ Process organization greatly improved and standardized
 - ✓ Technical SCM adjustment (SAP R3 – SAP PP) to optimize comprehensive process flows
 - ✓ Noticeable influence on the North and South America region through the SCM strategy and processes successfully implemented in the project
-

CUSTOMER: Schaeffler Technologies AG

INDUSTRY: Automotive/ Industry

PROJECT: SAP R3 – SAP PP Implementation (SCM) - in **South Korea**

ROLE: Consultant / SCM specialist

TOOL CHAIN: SAP R3/ P 95 – SAP PP

PERIOD: April 2016 – June 2017

TASKS:

The essential part of the project consisted of analysis, conception, and documentation of business processes for the determination of essential requirements for the implementation of SAP R3 - SAP PP (SCM). Important tasks were the process analysis for the development of solution proposals in the form of requirements, specifications, and the creation of training material for the SAP R3 - SAP PP (SCM) implementation.

PROJECT GOALS:

- ✓ Development of knowledge management through process analysis and documentation
- ✓ Analysis and optimization of business and IT processes
- ✓ Development of optimal process solutions for the South Korean organization
- ✓ Accompanying the implementation of SAP R3 - SAP PP (SCM) on site

ACHIEVEMENTS:

- ✓ Management and implementation of workshops for the definition and documentation of process solutions
- ✓ Successful SAP R3 – SAP PP (SCM) implementation and optimization of new business processes
- ✓ High level of experience gained through insight into the Korean organization and generally into the processes in the Asia Pacific region

Already completed supply chain management and other projects that do not match the advertised position are not mentioned or listed here.

Such specific project references can be provided upon request.
